



## Elliot Joseph

President & Chief Executive Officer  
Hartford HealthCare



**Elliot Joseph** is President and CEO of Hartford HealthCare (HHC), the premiere health care network in Connecticut with 15,000 employees and \$2 billion in net revenue. The HHC system includes Hartford Hospital; The Hospital of Central Connecticut; MidState Medical Center; Windham Hospital; The Institute of Living psychiatric center; VNA HealthCare; Clinical Laboratory Partners with more than 80 locations statewide; Hartford Medical Group; MidState Medical Group; the Doctors of Central Connecticut; Central Connecticut Senior Health Services, which includes five assisted-living and skilled nursing facilities; Eastern Rehabilitation Network; and two regional behavioral health centers, Rushford and Natchaug Hospital.

Mr. Joseph has championed the transformation of health care delivery through government reform and market-based restructuring to create more efficient, high-quality, regional health networks focused on coordinated and comprehensive patient care. His vision for Hartford HealthCare is a group of institutions that cooperate closely but remain locally oriented and deeply committed to the families they care for – especially individuals traditionally underserved by health care providers. This vision is being realized: Hartford HealthCare has transformed into Connecticut's only truly integrated regional health care system with consistent, high-quality, coordinated care for patients.

Under Mr. Joseph's leadership, HHC has enhanced patient care and service to the community. HHC's robotic surgery team is ranked among the top 10 most-experienced teams in the country and its Center for Education, Simulation and Innovation is one of the most advanced training centers in the nation. Mr. Joseph established a 24-hour regional patient transfer center and has implemented significant information technology improvements to enhance coordination of patient care. Hartford Hospital and MidState Medical Center have been named among the nation's 100 Most Wired hospitals by Hospitals & Health Networks, the journal of the American Hospital Association. HHC is leading the state of Connecticut in implementing a health information network. Mr. Joseph hosts a monthly radio show, "HealthCare Matters," which focuses on current health care issues.

When he joined Hartford HealthCare in 2008 and until August 2011, Mr. Joseph also held the title of president and CEO of Hartford Hospital. In July 2011, the HHC and Hartford Hospital boards determined that the two growing organizations required individual leaders. Under Mr. Joseph's guidance, Hartford Hospital received significant recognition, including the National Research Corporation's "Consumer Choice Award," the American Heart Association's "Silver Plus Award" for its Stroke Center and "Blue Distinction" awards for the Joint and Spine Centers.

Prior to his arrival in Hartford, Mr. Joseph served as president and chief executive officer of St. John Health (SJH), a \$1.8-billion Southeast Michigan health care system. While there, some of his achievements included numerous local and national quality awards, including placing two SJH hospitals in the top 15 of Thomson Reuters' (formerly Solucient's) Top 100 Hospitals in the United States. SJH also was named one of Verispan's Top 100 Health Care Systems, a Blue Cross Cardiac Center of Excellence, and one of AARP's Top 50 Employers in the United States. In addition, SJH received the Governor's Award of Excellence from the MPRO, Michigan's quality improvement organization. In his last five years at SJH, Mr. Joseph guided the organization to a positive bottom line despite a struggling Michigan economy and a challenging reimbursement climate. At the same time, SJH remained true to its mission, providing an average of \$140 million in uncompensated care annually.

Mr. Joseph earned a master's degree in health services administration from the University of Michigan in Ann Arbor and a Bachelor of Science from the State University of New York at Binghamton. He is an alumnus of the Wharton CEO Program for Healthcare Leadership.

Mr. Joseph is a member of the Greater New York Hospital Association Board of Governors and a member of the board of directors of the Capital Area Health Consortium, a voluntary organization of Connecticut hospitals that participate in the University of Connecticut School of Medicine residency and fellowship programs. He also is a member of the Connecticut Hospital Association Board of Trustees, the Metro Hartford Alliance Board of Directors and the Bushnell Performing Arts Center Board of Trustees. He recently was named one of Hartford's 50 most influential people.